

Danbury Hospital and New Milford Hospital Virtual Community Forum

Sharon Adams, Eastern Regional President, Danbury Hospital, New Milford Hospital, Sharon Hospital and Nuvance Health Home Care



Today's Agenda

1. Welcome

2. Hospital Updates

- Awards & Recognition
- New Developments
- Nuvance Health Community Needs
 Assessment and Health Improvement
 Planning
- 3. CON Affiliation Update
- 4. Question & Answer

Awards & Recognition



Quality Achievement Awards

Leaders in care















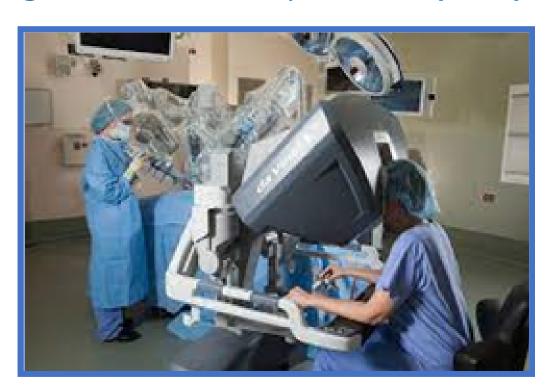


Danbury Hospital is recognized by US News and World Report for high-performing Stroke treatment

Center of Excellence

Leaders in care

Danbury Hospital has earned accreditation as a Center of Excellence in Robotic Surgery by the Surgical Review Corporation (SRC)



New Milford
Hospital Named
Litchfield
County's Top
Hospital by
Litchfield
Magazine



Moving Forward

New Developments



We are very pleased to announce plans to renovate and expand our Danbury Hospital in-patient behavioral health unit providing improved access and a more therapeutic environment.



Welcome Dr. Derek DeLeon Medical Education and Research



- Partnerships with medical schools, colleges and universities to develop the next generation of providers
- Medical Residency programs primary care a priority
- Nursing, pharmacy and social work partnerships
- Global Health Initiative partnerships across the world
- Community College and High School programming
- Cancer and other research



Donor endorses New Milford Hospital with generous gift to support Multi-Specialty Care Hub



Employee Wellness Program that Nuvance Health offers led to an employee's cancer diagnosis and successful outcome





Need a screening Mammogram?

How about a primary care appointment?

You can book directly at NuvanceHealth.org

Our high-quality care – Nuvance Health Heart & Vascular Institute is now an affiliate of Cleveland Clinic's Heart, Vascular & Thoracic Institute.



In affiliation with



Welcome Dan DeBarba, Nuvance Health's new Chief Financial Officer





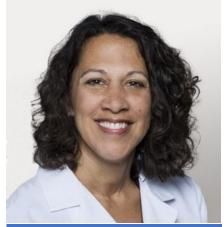
Welcome back Dr.
Bill Begg, Chair of
Emergency Medicine
at Danbury Hospital



Welcome to Michelle Robertson, Chief Operating Officer



Congratulations to Linus Chuang, MD, System Chair of Women's Health



Congratulations to Elizabeth Lucal, MD, FACOG, System Vice Chair of Women's Health Services





Welcome to new Oncology Staff



Christina Wolchok, MD Breast Surgery



Rebecca Smart, APRN

Community Health Needs Assessment and Community Health Improvement Planning

Rowena Bergmans, VP Strategic Payer and Community Partnerships



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Community Health Needs Assessment Overview

- The Patient Protection and Affordable Care Act of 2010 (ACA) requires tax-exempt hospitals to create a hospital community health needs assessment (CHNA) every three years with inputs from the community, requirements include:
 - Demographic Assessment identifying the community the hospital serves
 - A community health needs assessment survey of perceived healthcare issues
 - Quantitative analysis of actual health care issues
 - Appraisal of current efforts to address the healthcare issues
- Each report identifies hospital service area, demographics, social determinates of health and health equity as factors influencing well-being, neighborhood environments, economic stability of our residents, access to healthcare, burden of physical and behavioral health disease and community need.











https://www.nuvancehealth.org/community

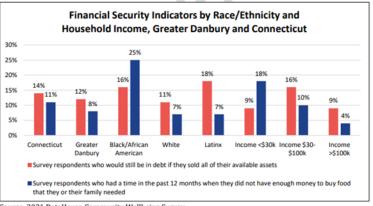
Community Health Needs Assessment Findings



- Chronic Disease
- Mental Health/Substance Use
- Access to Care
- **Health Disparities**

Greater Danbury Age-Adjusted Hospitalization Rate and ED **Encounters for Behavioral Health Conditions by Age Group** per 10,000 Residents 2500 2000 1500 1000 407 500 429 294 145 Age-Adjusted Rate 45-64 years 65-74 years ■ Depressive Disorder ■ Mental Disorder (any) Substance Use Source: DataHaven analysis (2021) of 2018-2021 Connecticut Hospital Association CHIME

Social Drivers of Health have a major impact on people's health, well being and quality of life. SDOH contribute to wide health disparities and inequalities.



Community Health Improvement Plan

Once the CHNA is completed each hospital must formulate a 3-year Community Health Improvement Plan (CHIP), based on the assessment, with input from community and internal stakeholders. Norwalk Hospital conducted the CHIPS under the guidance of the Norwalk Community Health Committee (CHC). CHC Committee membership includes community stakeholders, health system staff and local hospital board representation. The CHIPS were conducted between September through January 2023 based on results of the Community Health Needs Assessments.

Each CHIP includes:

- Top healthcare priorities
- Identified interventions
- Formulated objectives and performance measures to assess whether desired outcomes are being achieved.

Community Health Improvement Plan Priorities

Health Disparities

- Stratify clinical data to identify health disparities; implement strategies to reduce or eliminate these disparities.
- Accurately collect patient demographic data and socioeconomic needs within medical records.

Chronic Diseases

- Implement a Food as Medicine Program in partnership with the United Way.
- In partnership with the American Heart Association, implement a Public Library Hypertension Program to provide education and home management of hypertension.

Well-Being and Prevent Mental and Substance Use Disorders

- Partner with the Alzheimer's Association to provide education for providers to on early recognition of dementia and available community services.
- Provide competency training for healthcare and social services providers on Screening, Brief Intervention, and Referral to Treatment (SBIRT)

CON Affiliation Update

PYA





Nuvance Health Community Forum

Independent Monitor Discussion Document

February 7, 2023 – *Danbury Hospital*

February 8, 2023 – Norwalk- Hospital

February 27, 2023 - Sharon Hospital

Contents

Role & Duties of Independent Monitor

2 Timeline for Seventh Semi-Annual Review

Conditions &
Findings Relevant
to Seventh Period
Review

4 Next Steps

Q&*A*





Role of the Independent Monitor

- ✓ Reports to Office of Health Strategy ("OHS")
- ✓ Retained at sole expense of Nuvance Health
- ✓ Responsible for monitoring Nuvance Health's compliance with the *Conditions* set forth in the *Agreed Settlement*.
- ✓ Retained by OHS for minimum of 5 years (With OHS option to rescind after year 3)





Independent Monitor Duties

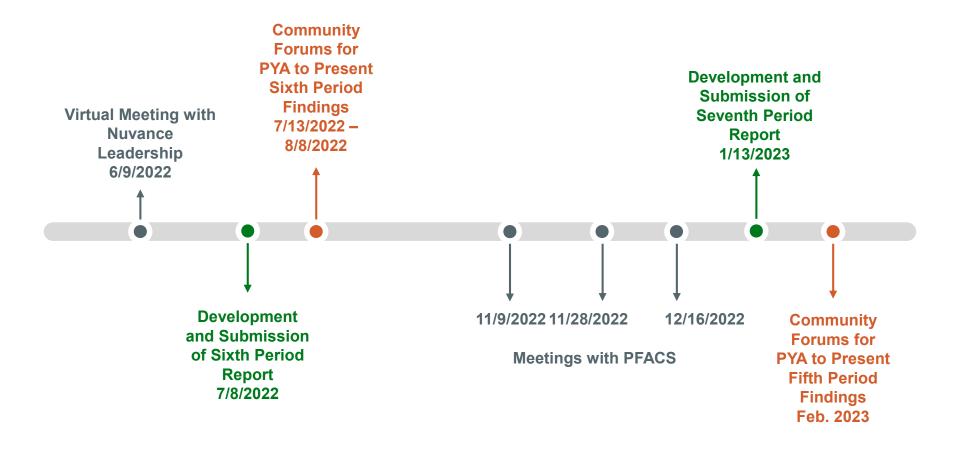
- 1 Conduct on-site visits of Hospitals on a semi-annual basis.
 - Furnish a *written report* of assessment to OHS within thirty (30) days of the completion of each semi-annual on-site visit.
 - Meet with representatives of each hospital's community service area at 6 months after the Date of Closing, and annually thereafter.
 - Nuvance Health shall hold a *public forum* in the Danbury, Norwalk and Sharon communities within 60 days of the IM's report. OHS has asked IM (PYA) to participate in these public forums.
 - If Nuvance Health is substantially **out of compliance** with the

 → 5 Conditions, IM will notify OHS and Nuvance in writing and convene a meeting with Nuvance to determine compliance and corrective action.





Timeline: 7th Semi-Annual Review Period







Conditions & Findings Relevant to 7th Semi-Annual Review

Condition	Short Description	Compliant with Terms in Condition?
1	Community representative on Danbury and Norwalk Hospitals' Boards	Yes
2	Twelve community representatives on the Sharon Hospital Board	Yes
3	Joint Board meetings	Yes
4	Culturally and linguistically appropriate services	Yes
5	Maintain/adhere to current charity care and indigent care policies after closing or adopt policies that are at least as generous to the community	Yes
11	Independent Monitor on-site visits	Yes
12b	Public forums in Danbury, Norwalk, Sharon communities	Yes
13	Compliance with the terms and price constraints specified in Attachment A	Yes
15	Cost savings for hospitals and report of financial measurements	Yes
16	Annual updates on various enhancements and initiatives	Yes
18	Maintain sufficient Obstetrics and Gynecology physician staffing	Yes
19	Participation in Connecticut Health Information Exchange	Yes
21	Annual updates on various integration initiatives	Yes





Next Steps

- Ongoing monitoring of Nuvance Health compliance with Agreed Settlement Conditions
- Regular check-ins with Nuvance Health and OHS
- Eighth semi-annual report and next round of onsite visits summer/fall 2023
- Attend next public forum



Questions & Answers



Appendix

Conditions not relevant to seventh semi-annual review

Conditions not relevant



Condition	Description	
6	Advance written notice to OHS of revisions to charity/indigent care policies	
7	Include stakeholders in conducting the next required Community Health Needs Assessments Implementation Strategies, to OHS.	
8	Maintain community benefit programs consistent with Schedule H of IRS Form 990. Apply no less than a 1% increase per year toward the CT hospitals' net community benefit expenses	
9	File organizational documents within one month of closing	
10	Select independent monitor	
12a	Meetings with community members	
14	Submission of strategic plan	
17	Submit quality performance data to OHS	
20	Annual reports updating quality performance data	
22	NewCo shall provide two reports, due February 1, 2021 and February 1, 2023 respectively, on the following items related to the transaction (OHS temporarily waived)	



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Thank you!

Questions?

Please enter any questions you have using:

- Zoom chat
- Facebook comments